



KENDA RUBBER INDUSTRIAL CO., LTD.

Notice of 2026 Annual Meeting of Shareholders (Summary Translation)

The 2026 Annual Meeting of Shareholders (the "Meeting") of Kenda Rubber Industrial Co., Ltd. (the "Company") will be convened at 9:30 a.m. on June 3, 2026, at the headquarters of the Company, located at No. 146, Sec. 1, Chung Shan Rd., Yuanlin City, Changhua County, Taiwan.

I. Meeting Agenda

1. Report items

- (1) 2025 Business Report.
- (2) 2025 Audit Committee's Review Report.
- (3) 2025 Employees' and Directors' Remuneration Distribution Report.
- (4) 2025 Cash Dividend Distribution Report.
- (5) Report on the Status of Endorsements and Guarantees.
- (6) Other items.

2. Ratification Items

- (1) Adoption of the 2025 Business Report and Financial Statements.
- (2) Adoption of the 2025 Earnings Distribution Proposal.

3. Discussion Items

- (1) Amendment to the "Procedures for Acquisition or Disposal of Assets".

4. Extraordinary Motions

II. The 2025 earnings distribution proposal, as approved by the Board of Directors, is as follows: Cash dividends of NT\$0.65 per share will be distributed, totaling NT\$620,678,500.

III. Pursuant to Article 172 of the Company Act, the essential contents shall be posted on the Market Observation Post System (MOPS) website (<http://mops.twse.com.tw>).

IV. Attendance in Person or by Proxy

To attend the Meeting in person: Please personally sign or seal the Sign-in Card and present it at the site of the Meeting on the day of the Meeting.

To attend the Meeting by proxy: Please personally sign or seal the Proxy Form and clearly indicate the name and address of your proxy, and deliver the completed Proxy Form to the Transfer Agency Department of CTBC Bank Co., Ltd., no later than 5 days prior to the day of the Meeting, so that the Sign-in Card may be issued to the appointed proxy.

※ V. If any shareholder proxy solicitation is conducted, the Company will prepare and disclose a summary statement of the Solicitor Solicitation Information on April 30, 2026, on the website of the Securities & Futures Institute (SFI). Shareholders and investors who intend to review such information may access the website at (<https://free.sfi.org.tw>) and conduct a search through the "Free Proxy Solicitation

Information Disclosure System” by entering the relevant search criteria.

- VI. The shareholders may exercise their voting rights electronically through the eVoting Platform of Taiwan Depository and Clearing Corporation (website : <https://stockservices.tdcc.com.tw>) during the period from May 4, 2026 to May 31, 2026.**
- VII. New shareholders who intend to submit the Specimen Chop Card can download it from the website of the Company’s stock transfer agent, CTBC Bank Co., Ltd.
- VIII. The proxy solicitation verification institution for this Shareholders’ Meeting is the Transfer Agency Department of CTBC Bank Co., Ltd.
- IX. Please refer to the letter and perform accordingly.

Sincerely,

Board of Directors

KENDA RUBBER INDUSTRIAL CO., LTD.